

WORLD EXPERTS IN TRAVEL, INC.

SALES PERSON: WS

ITINERARY/INVOICE NO. 0006977
STFORTDATE: 01 JUL 9
PAGE: 02

TO: MR/S WEBSTER AND MR/S WEAVER

FOR: WEBSTER/HUBBEL MR
WEBSTER/SUZANNA MRS
WEAVER/VERNON MR
WEAVER/JOYCE MRS

AIR TICKETS	SQ1378299299/00	WEBSTER HUBBEL MR	6,317.95
AIR TICKETS	SQ1378299301/02	WEBSTER SUZANNA MRS	6,317.95
AIR TICKETS	SQ1378299303/04	WEAVER VERNON MR	6,317.95
AIR TICKETS	SQ1378299305/06	WEAVER JOYCE MRS	6,317.95
TOTAL BASE			25,180.00
TOTAL TAX			91.80
TOTAL AMOUNT DUE			25,271.80

THANK YOU FOR YOUR BUSINESS

PLEASE RECONFIRM YOUR FLIGHT 72 HOURS PRIOR TO DEPARTURE

HHH 1415

11980 SAN VICENTE BLVD., SUITE 105, LOS ANGELES, CA 90049 (310) 207-9336 (800) 777-9336 FAX (310) 207-1740

FILE COPY

EXHIBIT

21

Orig. to Davis
cc: Rob Stein



... ..

Daer Ron,

I was trying to reach you. But there were too many people there and I was not successful to do it.

Please if possible give me (if you are busy, please ask Bill Morton or your other assistant) a call at my office at (213) 625-1888 x668 or at my home at (818) 244-5089 so that I can quickly finalize this matter.

Again, congratulations and looking forward to hearing from you soon.

Sincerely yours,

John Huang
Vice Chairman

JH/dt

EXHIBIT

22

SCHEDULING RECOMMENDATION
OFFICE OF THE SECRETARY/EXECUTIVE SECRETARIAT

CONTROL #: S301108

DATE DUE IN EXECSEC: 02/02/93

ACTION AGENCY: ITA/OBL

EVENT: REQ MEETING BETWEEN YOU & DR. MOCHTAR RIADY DEALING
W/JAPAN & OTHER ASIAN MATTERS

DATE OF EVENT: ASAP

INVITING GROUP: HUANG, JOHN -- LIPPOBANK

REMARKS:

COPIES: ES, SECY, GC, SCHED, OBL, SE, DM

Recommendation: UOB, Lippobank is a major
banking firm in Asia - over 1/2 Billion in assets -
also headquartered in US in NY with office
throughout the US
John Huang took Pres. Clinton to Hong Kong
in 1985 with an Arkansas Trade Delegation and
was very active in 92.

How will the Secretary's participation in this event/meeting help
to promote economic growth and jobs through the Secretary's seven
points (exports, free and fair trade; technology and innovation;
quality; entrepreneurship; deregulation; and sustainable
development)?

Accept: ☒

Regret: ☐

Recommend Surrogate: ☐

W. H. White
Signature and Title of Approving Official

11/29/91
Date

***** For Scheduling Use Only *****

Contact _____ Telephone # _____

Note: _____

Status: _____

Surrogate: _____

Contacted: _____

PERIOD-Bayonne, N.J.

EXHIBIT

23

September 10, 1993

103 03 10 19 93

The Honorable Ronald H. Brown
The Secretary of the Department of Commerce
15th St. & Constitution Avenue N.W.
Washington, D.C. 20230

Dear Secretary Brown,

Dr. Moohtar Riady, Chairman of our Lippo Group, has asked me to arrange a meeting for a very good Chinese businessman, Mr. Shen Jueran, with you. Mr. Shen is the Chairman of the China Resources (Holdings) Co. Ltd. (CRC), the largest Chinese owned trading group in Hong Kong with total assets of US\$5.8 billion and turnover of US\$8 billion annually.

CRC's core businesses are trading, wholeselling, and distributing; trade related services; retailing; property; infrastructure; energy; freight forwarding, warehousing, and shipping. Currently, CRC is a partner of Lippo Group and the 50% owner of our Hongkong Chinese Bank in Hong Kong.

Mr. Shen and his assistant, Ms. R.L. Liang, will be attending the 10th Annual International Industrial Conference at the Stanford University between September 19 and 22. Afterward, they will be visiting Washington D.C. in September 23 and 24. While we all realize your very demanded schedule, we would be greatly appreciative if you could afford a short period time (10 to 15 minutes) to receive them when they are in D.C.

We thank you for your kind consideration and look forward to hearing from you soon.

With our warmest regards.

Respectfully yours,


John Huang
Director

P.S. : Personal data - Mr. Shen, Jueran, Chairman PP #D-063017 DOB 10/16/31
Ms. Liang, Rul Lian, Assistant G.M. PP #721935 DOB 05/23/64

LIPPO GROUP

October 07, 1993

Mr. Jack Quinn
Assistant to the President
Chief of Staff and Counselor
to the Vice President
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Jack,

I want to thank you for having taken the time out of your busy schedule to receive myself, Chairman Shen Jueren and his assistant, Miss Liang of China Resources Group on September 24 at your office.

We fully believe that relationship can be built and nourished through frequent contacts by high level people. We thank you for taking the same view.

We enjoyed meeting you again on following Monday, September 27 in Los Angeles. Vice President Gore was just super. We, the Asian American Community, are grateful for such a visit and look forward to further engagements in this nature in the future.

Our best regards.

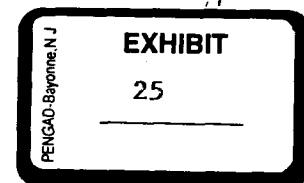
Sincerely yours,


John Huang
Director

P.S. : Saw you in DSCC event. There were too many people for me to come around to say hello.

JH/dt

*Jack, let me know if you decide to go to
Hawaii.*



EOP 049490

Tel.(213) 625-1888 x668; Fax(213) 625-8554
Suite 605, 711 West College Street, Los Angeles, California 90012

Transp:

ARKANSAS INTERNATIONAL DEVELOPMENT CORPORATION
111 Center Street
Suite 1900
Little Rock, Arkansas 72202
(501) 372-3000

October 20, 1993

CONFIDENTIAL

Via Facsimile

Mr. James Riady
The Lippo Bank
Lippo Centre
9th Floor
Jl. Jend Gatot Subroto Kav. 35-36
Jakarta 12950
Indonesia

Dear James:

I'm sorry that I missed you this morning when I was calling by telephone. If you get a chance, call me this morning (your time) at my home (at night, my time) to discuss the matters referred to herein.

Concerning the cable television project in Indonesia, have you been able to meet with Bambang yet? If so, has number one given the nod? I believe that Dwight has selected a site for the headend office (with which I believe Winardi has concurred) and they are ready to begin walking the streets for mapping at the end of next week. Please let me know if there has been any progress in this area; and if it is agreeable for the crew to begin walking the streets for mapping at the end of next week. We will also need to begin funding the expenses of Dwight's salary, the mapping, travel, etc. The Joint Venture Agreement calls for intial funding of \$100,000.00. I will ask Jim Guy to fund his \$20,000.00. Will you take care of requesting the others for contribution of their share of the balance? I suggest that the funds be wired into the AIDC account (account number 008942-540-0 at Worthen National Bank of Arkansas) from which expenses will be paid (and deducted by Jim Guy and me for U.S. income taxes purposes). If you have any questions in regard to this please let me know.

Concerning the Seattle trip, and the visit to Arkansas by the Indonesian business delegation, please be advised that we will not know until early next week whether or not the President will attend the signing of the sister state relationship agreement in Seattle. Mack and Mark Middleton indicate that it will be a determination made by the Director of National Security; and that the human rights controversy surrounding East

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AIDC 005381

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Temor may be an impediment that will have to be overcome. I note that Doug Bufford is speaking with Bruce Lindsey about this, this week; John Huang has spoken directly to the President and the President has indicated, in general, that he is agreeable to do it; and I have urged Mack to get a favorable response from Nancy Sodderbury in order to give the maximum impact to the sister state relationship. However, I believe that there is some doubt as to whether or not the President will do it. If he will, then it can be done on the morning of November 19th. But, I don't think we will know an answer to this until early next week. I know that this has a bearing on whether you want to bring a delegation of the business people from Jakarta to the United States and on to Arkansas. Consequently, I am trying to get an answer as soon as we can.

Concerning the China situation, please be advised to as follows:

I have talked with the people at JB Hunt who are anxious to make an exploratory trip to China with a view to entering into an 80% - 20% joint venture with AIDC/Lippo, and will pay a \$250,000.00 fee to AIDC if the transaction is pursued. I have also spoken with the Tyson people who have indicated an interest in also making an exploratory trip and entering into a 80% - 20% partnership if transaction is pursued. I did not request the Tyson people to pay a \$250,000.00 fee because they have representatives in the area and indicate that they are also expending funds to pursue these opportunities. Both the Tyson and the JB Hunt people express a particular interest in the possibility of being able to distribute poultry, or manage transportation for the Ministry of Internal Trade. The Vice-Minister of the Ministry of Trade indicated strongly to us at our meeting on Saturday that he was desirous of pursuing these matters. I'm asking Joe Sung to follow up on the scope of the requirements of the Ministry of Internal Trade in this regard; but I believe that they are large.

I have also met with the representatives of Entergy who are also anxious to pursue a joint venture on the Shandong power project; on the basis that we would co-investments (although a substantial portion of the Lippo investment would likely be shared in by other investors); with Entergy understanding that Lippo would be the general contractor for the improvements, and that there would be a goodwill factor plugged into the partnership, including a .01% cash fee (on a targeted investment of \$50,000,000, or \$500,000). Entergy representatives indicate a desired to negotiate for an effective return in excess of 15%.

Riady, Mr. James
October 20, 1993
Page 3

CONFIDENTIAL

All of the representatives of Hunt, Tyson, and Entergy have indicated a desire to make the trip during the last week of November, or the first week of December. Mark Middleton advises me that the White House is going to sponsor a trade mission to China in January which they want to invite us to join. It would be nice if we could sign the definitive agreements on the three Arkansas projects when that trade mission is held, with representatives of the Arkansas companies participating in the trade mission. I need your input in to this.

Please let me hear from you as soon as possible.

Very truly yours,

A handwritten signature in cursive script, appearing to read "Joe", written in dark ink.

C. J. Giroir, Jr.

CJG:cgb

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ME.

030275
GI 002

THE WHITE HOUSE
WASHINGTON

July 21, 1993

COPY
from ORM

Mr. James Riady
Lippo Bank
711 West College Street
Los Angeles, California 90012

Dear James:

Thank you for sending me the great Indonesian goddess and nameplate. It is a fitting symbol of the crucial ties that you and other American businesses are developing throughout Asia. I appreciate your remembering me with such an interesting and memorable gift.

Sincerely,

Bill

I enjoyed my
visit with
Pres Soeharto

930728

ARKANSAS INTERNATIONAL DEVELOPMENT CORPORATION
111 Center Street
Suite 1900
Little Rock, Arkansas 72202
(501) 372-3000

September 26, 1994

Mr. & Mrs. Paul Berry
Paul Berry & Associates
One Bank Building
Little Rock, Arkansas 72201

CONFIDENTIAL

Dear Paul and Mary:

The Lippo Group (the Riady family) and Arkansas International Development Corporation wish to invite you to be our guest to attend the APEC Conference in Jakarta, Indonesia, representing Arkansas business, and we will provide you with first class airline transportation and hotel accommodations.

In order to facilitate the reservations I need for you to contact Linda Brown, at Poe Travel, 1-800-727-1960. Please specify that you are calling in regard to the Arkansas International Development Corporation group.

So that you know what the options are, let me give you the overall timetable. The APEC meeting in Jakarta will be November 14 - 16, 1994. To break the trip up, some plan to make an interim stop in Hong Kong; and some plan to go directly to Jakarta. Almost everyone plans to stop in Bali for four or more days following the APEC meeting and I hope that you can make this.

For those going direct it is necessary to leave by Friday afternoon, November 11th in order to arrive by Sunday afternoon November 13th (because of the 14 hour loss of time). For those wanting to break the trip, they are planning to leave on November 9th, stay in Hong Kong from November 11th through November 13th, and continue to Jakarta on November 13, 1994. Everyone is tailoring their return from Bali, (you can make it back on same day because of the time change) to meet their individual circumstances. We will make optional arrangements for entertainment and meetings in Hong Kong.

It is not necessary that you correlate your flight schedule with anyone else; but if you desire to do so my secretary Cindy Bedsole or Linda Brown at Poe Travel can give you the alternatives.

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PENGAD-Bayonne N.J.

AIDC 005142

Mr. & Mrs. Paul Berry
September 26, 1994
Page 2

I will give you a more definitive schedule of events next week. I hope you can join us. We will have an interesting group including a number of your friends.

Very truly yours,

C. J. Giroir, Jr.

CJG:cgb
430\apcc\Berry.926

AIDC 005143

MEMORANDUM

DATE: September 21, 1994
TO: John Huang
FROM: Joe Hanna
RE: Arkansas Delegation List

Please find below the list of names prepared by JTR and Joe Giroir representing the Arkansas delegation to APEC.

1. Senator David Pryor (Barbara)
2. Gov. Jim Guy Tucker (Betty)
3. Joseph Giroir (Janinne)
4. Mark Grobmyer (Libby)
5. Douglas Buford (Julie)
6. Harry Ward (Betty Joe)
7. Paul Willmuth (alone)
8. Steve Humphries (alone)
9. James Atkins (Kahleen)
10. James Blair (Dianne)
11. Kurt Bradbury (Chucky)
12. Gary Smith (in case Kurt does not go)
13. Warren Stephens (Harriet) (REGRETTED)
14. Beverly Lindsey (alone)
15. Webster Hubbel (Suzanna)
16. Del Boyette (alone)
17. Charles Sloan (alone)
18. Sandy Ledbetter (alone)
19. Mark Allen (alone)
20. Charles Charlau
21. Truman Arnold
22. Phil Harrington
23. Paul Berry
24. Brian Hunt
25. Ken Oberg
26. John Steuri (Grace)
27. Terry Ogletree

101. Leon PANETTA
From: Mack McLarty

To: Mack McLarty
John Podesta

From: Bruce Lindsey

Re: Arkansas Delegation to APEC

I spoke with John Tisdale and Doug Buford yesterday about the Arkansas "delegation" to the APEC Conference in Indonesia. The list has been whittled down to the following:

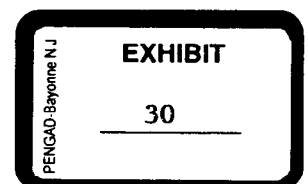
- ✓ Alan and Jean Sugg
- Wayne and Francis Cranford
- Mark and Libby Grobmyer
- Alice Walton
- A representative of Systematics
- A representative of Entergy
- Paul Berry (maybe)

All, except Paul Berry, appear to have some legitimate reason for being there. Mark Grobmyer is chairman of the International Business Committee of the Little Rock Chamber of Commerce, the University of Arkansas is signing some sort of exchange program with an university in Indonesia, etc. Doug, who negotiated the revised list with James Riady, asked about his "status." He clearly would like to go, but will do whatever we want. He believes his presence will help to "control" the group. As you know, Doug is President-elect of the Little Rock Chamber of Commerce which might justify his inclusion.

The delegation does not expect to do anything with President Clinton, but would like to be invited to the American reception hosted by the Department of Commerce and to Clinton's speech to the conference, if the speech is open to outside guest.

James Riady and his father would like to have the opportunity to visit briefly with President Clinton in the hotel during the visit. James has been reasonable in culling the list, and I think we should try to schedule a 15 minute meeting for them.

① Leon
② Ann
③ Z Far
—
Des



EOP 030679